



Wessex
Cancer Alliance

Summary of 2022/23 Work Programmes

Report to the Wessex Cancer Alliance Board				
Title:	Wessex Cancer Alliance's work programmes for 2022/23			
Sponsor	Sally Rickard			
Author	Rob Chambers			
Date:	8 th June 2022			
Purpose	Assurance or reassurance	Approval Y	Ratification	Information
Summary of paper:	<p>Wessex Cancer Alliance's Work Programmes for 2022/23 outline how the Alliance is responding to the:</p> <ul style="list-style-type: none"> • Operating Plan Priorities • Actions set out by the National Cancer Programme • Actions set out in the NHS Long Term • Strategic vision for Wessex, 2019-2024. 			
Implications: (Clinical, Organisational, Governance, Legal?)	All of the actions have been incorporated into 2022/23 budget and individual work programmes.			
Key risks and mitigations:	The key risk to overall delivery of the plan are at present related to the lack of capacity caused by Covid. This is mitigated by the ongoing review of plans.			
Summary: Conclusion and/or recommendation	The actions within this report are key to delivering on the ambitions contained within the Long Term Plan as well as the national expectations of Cancer Alliances in 2022/23. Board are requested to approve this report.			



Background

- Wessex Cancer Alliance has five work programmes
 - Prevention & Early Diagnosis
 - Faster Diagnosis
 - Personalised Care
 - Treatment
 - Workforce
- The following sets out the priorities by work programme for 2022/23. This reflects nationally set priorities for 2022/23, actions contained in our local plan for 2019-2024 plan as well as those needed to achieve ambitions set out in the NHS Long Term Plan



Prevention and Earlier Diagnosis

We will aim to achieve the early diagnosis of cancer through:

Increasing the awareness of the early detection of cancer:

- [Developing Communities Against Cancer](#) (community development initiative) to [maximise engagement, training and spread of message in our most deprived communities](#) and with communities with protected characteristics. Alongside this to increase the capacity for messaging in BAME communities
- [Messaging with younger people](#), linking to universities for cervical screening message
- [Targeted campaigns in deprived neighbourhoods](#) across Wessex



Prevention and Earlier Diagnosis

- Piloting a breast self awareness pilot in cervical screening appointments; training practice nurses and providing resources to have conversations about self checking
- Implementing a training programme to raise the awareness of the early detection of cancer to include: Very brief advice, the non-clinical workforce, clinical workforce, pharmacies and other community providers and primary care TARGET sessions
- Delivery of the Wessex Cancer Alliance Local Improvement Scheme with Primary Care Network visits by WCA GPs and Non-Clinical Primary Care Leads



Prevention and Earlier Diagnosis

Targeted interventions to increase the early detection of cancer:

- Expanding Targeted Lung Health Checks – to include Portsmouth and Dorset (via CDC funding)
- Examine the possibility of extending the geographical reach of the Targeted Prostate Health Tests programme
- Working with the Hepatitis C Operational Delivery Network to maximise the number of local patients at high risk of liver cancer who are on a liver surveillance pathway through agreeing and supporting a Liver Surveillance Pilot
- Developing a case finding pilot for liver cancer focusing on patients with NAFLD, Hep B&C, high risk alcohol drinkers and diabetics.



Prevention and Earlier Diagnosis

Targeted interventions to increase the early detection of cancer:

- Developing pathways with [community pharmacists](#) for lung and upper GI
- Working with [COPD nurses](#) to spot potential lung cancers.
- Working with [diabetic nurses](#) to identify potential pancreatic cancers
- Based on the successful pilot in Southampton roll out [prostate cancer case finding](#) for Black African, Caribbean and Black British men and those with a family history of prostate cancer
- [Implementing the national FIT incentive scheme](#), supporting practices to achieve 80% of Lower GI referrals accompanied with a faecal immunochemical test



Prevention and Earlier Diagnosis

Work with partners to increase cancer screening rates and reduce health inequalities:

- Develop training and resource development for practice to work with people with learning disabilities
- Develop the [Serious Mental Illness workstream](#) for screening
- [Work with partners to unpick barriers in bowel screening](#) in deprived neighbourhoods and those with protected characteristics



Faster Diagnosis

Improve patient pathways through:

- **Complete demand and capacity models** for the following national timed pathways to fully understand capacity needed to clear the backlog as well as sustain services against demand
- Working with operational teams to **deliver a different model of diagnostic pathways**, looking at alternative workforce (e.g. sonographer rather than nurse) exploring alternative service models to reduce backlog and sustainable performance
- Working directly with clinical teams in the most challenged trusts to understand current pathway constraints and **identify best practice service models** to apply within the local workforce constraints



Faster Diagnosis

Improve patient pathways through:

- Development of locally built tools to enable operational teams to track percentage of patients achieving each step of the best practice timed pathways, currently built for Lung, plan in year to build for colorectal, gynae and other high pressure pathways
- Conducting deep dive pathway reviews across all trusts and share best practice by tumour sites
- Reviewing the roll-out of the breast self-referral pilot
- Working closely with CDC programmes to maximise diagnostic capacity



Personalised Care

We will improve personalised care through increasing supported self-management :

- We will implement [Patient Stratified Follow Ups](#) across 8 pathways (6 fully operational) at each Trust including patient portal by Mar 23
- We will develop a Wessex Tool for [supporting self-management](#) and work with stakeholders to co-design and pilot a bespoke self-management tool for use in cancer from point of diagnosis. We will [develop Clinical Champions](#) to promote the self-management tool
- We will [increase the understanding of uptake in personalised care interventions](#) and quality metrics through the development of a Personalised Care Dashboard
- We will [strengthen our psychological support offer](#) by completing pathway/asset mapping and undertaking a gap analysis, informing a development plan. Mapping will include psycho-oncology resources and have clear alignment to IAPT services (LTC Programme)
- We will [learn from the new Cancer Quality of life survey](#) – and complete asset mapping in a second QoL domain.



Personalised Care

We will improve personalised care through maximising Personalised Care & Support Planning:

- We will build experience and confidence using WCA Personalised Care and Support Plans through developing good practice guidelines
- Launch Digital Personalised Care & Support Plan
- We will establish a Clinical Champions forum focused on: awareness of ambitions to support delivery of Personalised Care interventions/metrics, sharing of good practice, identifying barriers and solutions
- Progression of the Right by You Wessex service delivery pilot, evaluation and develop commissioning plan
- We will develop standardised methods for assessment of personalised care individual needs - including psychological, nutritional support requirements



Treatment

Our priorities for 2022/23 will include:

- Ensure [equality of access to cancer genomic testing](#) across Wessex by developing genomic associate post
- [Work with partners to develop a Wessex Genomics Strategy](#) recognizing that precision medicine is likely to have the greatest impact on the treatment of cancers which have a genetics base
- Established a joint childhood cancer ODN and a TYA cancer ODN for Wessex and Thames Valley
- Start to [offer Whole Genome Sequencing to children at diagnosis](#)
- [Transform approach to SACT in Wessex](#) ensuring that patients who wish to receive it, receive SACT closer to home



Treatment

- Work with specialised commissioners and ICBs to develop and agree multi-year radiotherapy equipment replacement plans
- Using UHD as exemplar, work to pathway map category 1 treatments to ensure that patients receive radiotherapy within 17 days
- Work with secondary care colleagues to review and implement recommendations concerning the functionality and potential streamlining of cancer MDTs in line with national guidance



Workforce

Our priorities for 2022/23 will include:

- Collaborate with HEE, NHSE/I and ICBs to **develop workforce dashboards** to gain real-time visibility of the cancer workforce currently deployed across Wessex and define the size and skill mix of the future workforce to deliver the ambitions of the Long Term Plan
- **Scope and promote opportunities for oncology skill mix locally** with exemplars e.g. the development and impact of therapy radiographer consultant roles
- Share local skills mix case studies via workforce forums, HEE case studies, national oncology skills mix toolkit, NHSEI SE oncology workshop
- Influence the development of local cancer career pathways for Cancer Clinical Nurse Specialists and Oncology AHPs using learning from the national HEE ACCEnD programme of work. (ACCEnD: Aspirant Cancer Career and Education Development Programme)



Workforce

Our priorities for 2022/23 will include:

- Develop a team of WCA AHP ICS Advisors to influence commissioners, strategic leads, decision makers and providers about the importance and potential of AHPs in supporting people with cancer
- [Scope, plan and undertake a Cancer Careers Project to design](#), produce, evaluate a series of short films to highlight careers in cancer to school children across Wessex
- [Support and grow the Pathway Navigator and Physician Associate workforce](#)
- [Support PCNs to utilise ARRS roles by providing tailored support](#)
- [Scope skills mix approach to workforce transformation within radiotherapy across Wessex](#)



Our budgets for 2022/23

Work Programme	Budget
Prevention and Early Diagnosis	£691K
Faster Diagnosis	£3.301M
Personalised Care	£706K
Treatment	£569K
Workforce	£778K
Total	£6.8M



Our budgets for 2022/23

Targeted funding:

Initiative	Budget
Targeted Lung Health Checks (Southampton)	£1.1M
Targeted Lung Health Checks (Portsmouth)	£1.04M
Prostate self-referral	£102K
Lung cancer	£60K
Lynch Syndrome testing	£396K
Colon Capsule	£205K
Cytosponge	£212K



Key risks to delivery

Risk	Mitigation
<p>Addressing health inequalities - The Alliance is focused on tackling groups who may have poorer experiences or worse outcomes than other groups</p>	<ul style="list-style-type: none"> • WCA has embarked on an engagement project with Black men around prostate cancer, because of the higher risk they face • The Targeted Health Lung Checks are underway in Southampton and is likely to address those who experience health inequalities and lung case finding is being expanded to Portsmouth in 2022/23
<p>Workforce planning - Key parts of the cancer pathway are restricted by shortages in the workforce. This impacts on patients' experience as well as waiting times</p>	<p>Working to embed and support Physician Associates and Pathway Navigators. Commencing work on Oncology skills mix.</p>
<p>More cancers detected at a later stage - Covid has meant that some cohorts of patients have been reluctant to attend primary care and there will be a resultant increase in the late stage detection of cancer</p>	<p>Communications campaign to re-iterate the cancer services are open.</p> <p>Communities Against Cancer (community champions) being used to target local communities.</p>
<p>Delays to PSFUs in Dorset - The go-live date for digital solution PSFUs is not yet confirmed,</p>	<p>Ongoing challenges with Somerset RMS at UHD - recent issues relating to clinical risk in old/new versions of e-Import not evident of product specification. UHD have escalated to Somerset to resolve - timeline dependent on Somerset to find resolution</p>