



# Commissioning Considerations

Catherine Neck

Clinical Project Manager

SCW Commissioning Support Unit

[Catherine.neck@nhs.net](mailto:Catherine.neck@nhs.net)

# Current Commissioning Context

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## Clinical Commissioning Groups:

Approx. 60% of NHS England's budget is allocated to CCGs. Services commissioned by CCGs include:

- Planned hospital care
- Rehabilitative care
- Urgent and emergency care (including out-of-hours and NHS 111)
- Most community health services
- Mental health services/ Learning disability and/or autism services

## Specialised Commissioning:

NHS England is responsible for directly commissioning some services. This includes specialised services

NHS England's total spending on direct commissioning in 2018/19 was £24.5 billion and most of their commissioning function is delivered through seven regional teams

As well as commissioning services directly, NHS England is responsible for assuring the quality of CCG commissioning





# Shift to Integrated Commissioning

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- CCG mergers
- CCGs and local authorities working together
- Sustainability and transformation partnerships (STP's) and integrated care systems (ICS's)
- Devolution
- Providers and commissioning





# Changing approach to commissioning – [Kings Fund report](#)

From.....	To.....
Health care focus	Population Health focus
Organisational focus	System focus
Contract enforcer	System enabler
Transactions	Relationship and behaviours
Decision-making	Convener for collective decisions
High bureaucracy; low trust	High trust; low bureaucracy
Monitoring organisational performance	Monitoring system-wide performance and providing improvement support
Following national guidance	Finding local solutions



# NHS Commissioning Cycle



Courtesy of The NHS Information Centre for health and social care. Full diagram available at: [www.ic.nhs.uk/commissioning](http://www.ic.nhs.uk/commissioning)



# Commissioning considerations

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- Involve commissioners from the outset when planning and developing services
- Consider the outcomes that your service can offer from a population health perspective
  - How does your service support the wider outcomes that STP/ ICSs are trying to achieve?
  - How can your service be delivered at scale so the maximum number of people can benefit?
  - Outline how your service aligns to the prehabilitation interventions model – are you being as efficient and effective as possible?



# Useful Resources

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Transforming Cancer Services for London (TCST):

[Integrated Care System Guidance for Cancer Rehabilitation: A guide to reducing variation and improving outcomes in cancer rehabilitation in London](#)

NHS England:

[Commissioning Guidance for Rehabilitation](#)

Kings Fund Report:

[Thinking differently about commissioning](#)





[www.scwcsu.nhs.uk](http://www.scwcsu.nhs.uk)